

Incorporated April 1, 1995

2021-2022 Budget

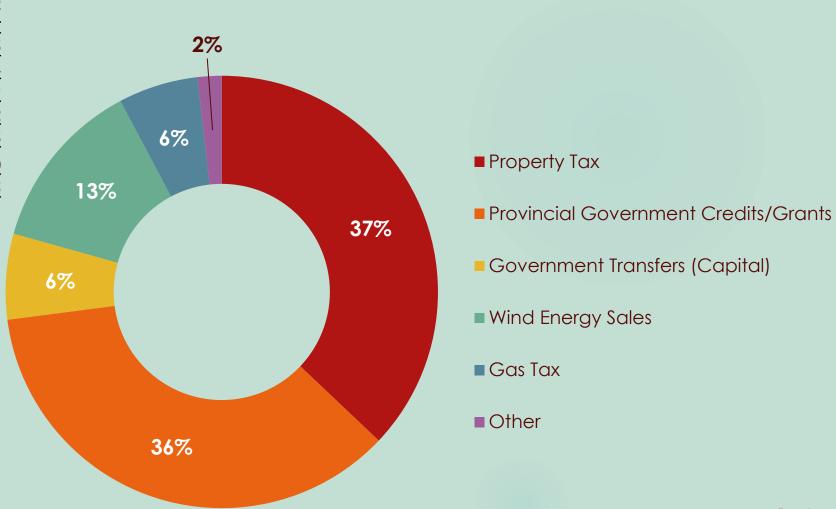
Presented By
Deputy Mayor Norma McColeman
Chairperson of Financial Services

2021-2022 Budget Index

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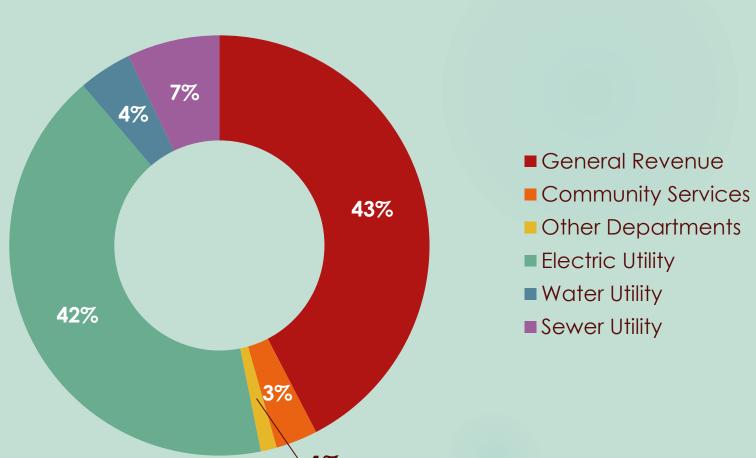
Breakdown of General Revenue by Type

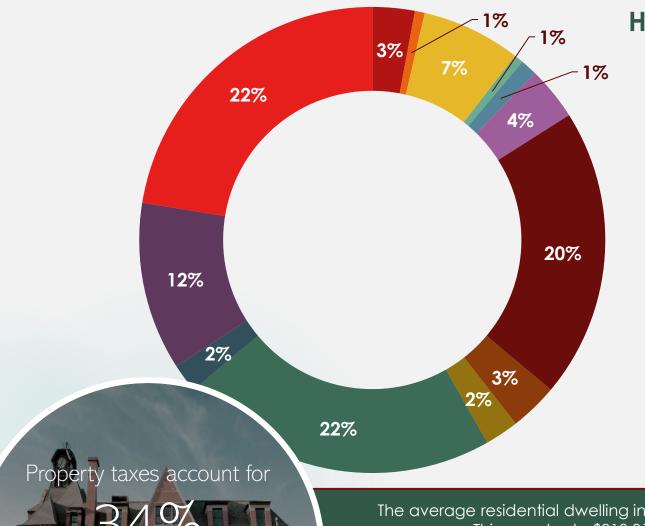
| Revenue | 2021-2022 Budget |
|--------------------------------------|---------------------|
| Property Tax | \$ 8,905,685 |
| Provincial Government Credits/Grants | 8,621,224 |
| Wind Energy Sales | 3,096,529 |
| Government Transfers (Capital) | 1,539,292 |
| Gas Tax | 1,433,775 |
| Other | 431,800 |
| Total General Revenue | \$24,028,305 |



Breakdown of Total Revenue

| 2021-2022 Budget |
|---------------------|
| \$24,028,306 |
| 23,770,522 |
| 4,031,656 |
| 2,335,219 |
| 1,819,682 |
| 701,654 |
| \$56,687,039 |
| |





of General Fund Revenue.

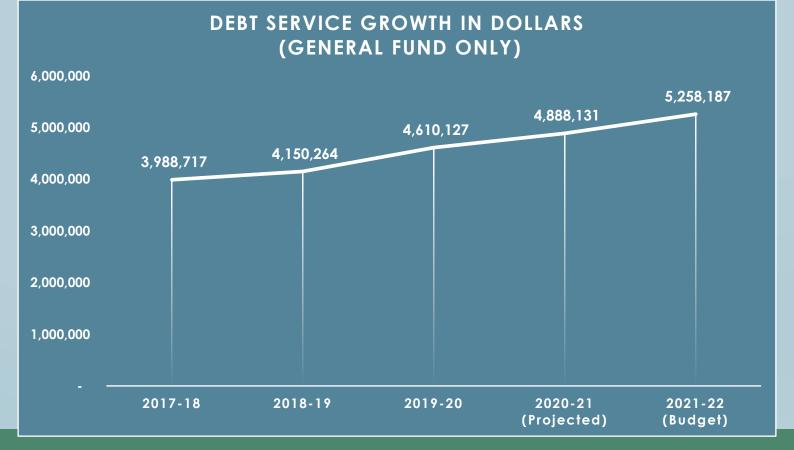
How your tax dollars are spent

- General Government
- Administration
- Financial Services
- Information Technology
- Human Resources
- Fire Services
- Police Services
- **■** Economic Development
- Culture Summerside
- Community Services
- Technical Services
- Public Works
- Capital Projects

The average residential dwelling in Summerside is assessed at \$123,014 (per Provincial Assessment tool MAPCO February 2021). This equates to \$910.31 in municipal property taxes annually. Much of your property tax money gets directly funneled back into the community through economic development projects, recreation, community programs, infrastructure maintenance and improvements, grants/donations, and much more. These property taxes also ensure that residents of Summerside receive a high level of protective services (Police and Fire). Municipal property tax rates have not increased since 2000.

Average Monthly Taxes

\$75.86



Debt service is the city's principal and interest payments on its debt. Think of it as a mortgage payment.

To finance large capital projects debt service must increase. A number of these strategic investments are expected to produce future revenues which will help to offset a portion of these increased costs.

The following pages represent the monthly cost (based on an average municipal property tax bill of \$76/month) of each department (net of revenue generated by that department) and with debt service allocated from financial services to each department based on the nature of the associated debt.

\$18 /month

Net of Revenue

Community Services



- 1 Director
- Team of over 30 full or part-time staff.
- 14 Playgrounds throughout the City equipped with play structures (one with a splash pad and one with a boundless play structure).
- 130 acres of parkland with 24 designated parks (largest being Rotary Park at 64 acres).
- 6.5km of waterfront boardwalk.
- Manages and operates the Credit Union Place, a 290,000 square foot Sport, recreation, and entertainment facility.
- Host sports tournaments, community programming, music and entertainment events.

\$16 /month

Police Services

Net of Revenue



Services, Resources, and Statistics

- 1 Chief and 1 Deputy Chief.
- 1 Court Officer, 1 Admin Assistant, 1 Data Input Clerk, 1 Receptionist, and 1 Commissionaire/Bylaw Officer.
- 4 full-time dispatch and 1 part-time dispatcher.
- 24 Full-time Police Officers (5 Major Crimes, 19 Patrol).
- 6 Part-time Patrol Police Officers.
- 6,993 new files in 2020.
- 1216 Highway Traffic Act Violations in 2020.
- 264 Motor Vehicle Accidents in 2020.

\$13 /month

Net of Revenue

Capital Projects



Types of Capital Projects

- Economic development opportunities.
- Boardwalk Remediation (6.5km of boardwalk along our waterfront).
- Paving (over 120 kilometers of streets).
- Sidewalks (network of 53 kilometers of sidewalks).
- Police vehicles and equipment.
- Fire engines and equipment.
- •Other critical infrastructure and departmental capital requirements as necessary.



Public Works



- Seasonal street maintenance.
- Sidewalk and boardwalk clearing and maintenance.
- Maintenance of equipment used to maintain the streets.
- Provision of street lighting and traffic signals.



Net of Revenue

Financial Services



- 1 Director, 1 Manager, 2 Accounting Staff, 1 Billing Clerk, 1 Switchboard Operator and 2 Customer Support Staff.
- Provide Financial guidance and oversight for the organization.
- Manage the organization's budget and projections.
- Manage the organization's accounting function and ensures adherence to accounting standards.
- Responsible for billing utilities and other charges.
- Provide in-person customer service.
- Manages the City's insurance needs.
- Includes organization wide costs such as: interest and bank charges, professional fees, building maintenance, pensioner medical benefits, worker's compensation, and utilities for city hall.

\$3 /month

Net of Revenue

Fire Services



Services, Resources, and Statistics

- 1 Fire Chief
- 2 Deputy Fire Chiefs
- •1 Caretaker
- 60 Firefighters
- During 2020 responded to 265 calls for assistance (medical first responder, motor vehicle accidents, fires, alarm panel calls, other).

\$3 /month

Net of Revenue

Economic Development



- 1 Director and 1 Research Analyst.
- Goals of economic development include:
 - Providing data, analysis, and tools to local businesses and community partners;
 - Increasing the quality and quantity of employment opportunities;
- Create a diverse and sustainable economic base;
- Improving the city's non-residential tax assessment base;
- Support appropriate and planned growth strategies;
 and
- Create an environment that supports future investment.
- Here are a few examples of ongoing projects: Business Commons Eco Park, Summerside Sunbank, and the Downton Core Block Redevelopment.













Net of Revenue

General Government



- •8 Councilors and 1 Mayor.
- •\$631,600 provided to community groups through grants and donations.
- Develops policies for programs and services and evaluates their relevancy, effectiveness and efficiency.
- Ensures that the powers of the municipality are appropriately exercised, and its duties and function are appropriately carried out.









\$2 /month

Net of Revenue

Technical Services



- 1 Director and 7 Staff
- Department is responsible for engineering assistance for capital projects, building inspection, development permits, geographic information system technician, and planning and zoning amendments.
- During 2020 issued 370 permits for a construction value of approximately \$42.5 million.
- Oversaw many capital projects including street resurfacing, sidewalk reconstruction, storm sewer replacement and new installation, and water and sewer lines reconstruction.





- 1 Manager and 5 Staff.
- Responsible to maintain and operate 5 properties which offer arts, culture and heritage programs and services.
- Provides educational programming, presentations of music and stories, artistic displays, interpretive signage, historic building profiles, and seasonal celebrations (including the annual lobster carnival).



HR and Legal



- 1 Director, 1 Human Resources Officer, 1 Payroll Clerk, and 1 Human Resources Coordinator
- Administers all aspects of the organization's HR function
- Provides guidance on legal issues.
- Offers health and wellness services for staff and their families.

\$0.50 /month

Net of Revenue

Information Technology



What do we do?

- 1 Director and 1 IT Specialist
- Provides IT support for the entire organization
- Ensures the security of the city's IT assets.

\$0.50 /month

Net of Revenue

Administration



- CAO and Executive Assistant.
- Provides support to council.
- Acts as liaison between council and staff.
- Ensures that the resolutions and policies of the municipality are complied with and that its programs are implemented effectively and efficiently.
- Advises and informs council on the operations and affairs of the municipality.
- Responsible for hiring, directing, managing and supervising the employees of the municipality.

Change in Combined Property Tax and Utility Bill



- No increase to electric rates since 2018.
- 2. No increase to municipal property tax rates since 2000.
- 3. Average electric bill calculated based on 1,000 kwh/month.
- 4. Municipal Property Tax Bill calculated based on average residential assessment value of \$123,014.

- 5. 5.5% increase to Water rates and 2.5% to Sewer rates in 2021-22.
- 6. 3.83% increase to Residential Electric rates on first 1,000 kwh.
- 7. Total increase between 2020-21 and 2021-22 is \$92/year or approximately \$7.50/month.

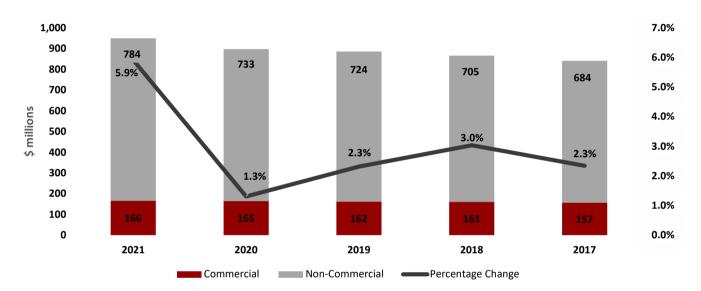


2021-2022 Budget

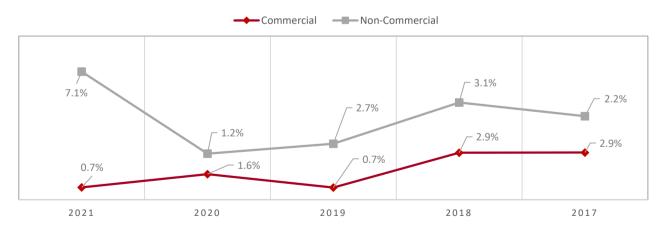
Summary of Commercial and Non-Commercial Taxable Property Assessments and Municipal Tax Rates

| Туре | Tax Rate (Per \$100) | 2021 | 2020 | 2019 | 2018 | 2017 |
|----------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Commercial | \$1.90 | \$ 166,208,900 | \$ 164,971,900 | \$ 162,435,200 | \$ 161,241,100 | \$ 156,747,100 |
| Non-Commercial | \$0.74 | 784,399,470 | 732,561,045 | 723,517,645 | 704,654,845 | 683,639,650 |
| Total | | \$ 950,608,370 | \$ 897,532,945 | \$ 885,952,845 | \$ 865,895,945 | \$ 840,386,750 |

Property Tax Assessment by Type



Percentage Change by Type of Assessment





2021-2022 Budget

Summerside Electric Utility Rates (Effective April 1, 2021)

| All rates are plus HST | | |
|------------------------|-----------------------------------|-----------------------------------|
| | Domestic | General Service I |
| Service charge | \$24.57 per month | \$24.57 per month |
| Demand charge | - | 13.43 per KW over 20 |
| 1st block energy rate | 0.1492 per kWh for first 2000 kWh | 0.1831 per kWh for first 5000 kWh |
| 2nd block energy rate | 0.1188 per kWh for remainder | 0.1201 per kWh for remainder |
| | | |
| | | |

| | Industrial (Small) | Unmetered |
|-----------------------|--------------------------------------|--|
| Service charge | - | \$11.67 minimum charge (includes energy) |
| Demand charge | 7.46 per KW (5 KW minimum) | - |
| 1st block energy rate | 0.1794 per kWh 1st 100 kWh/KW demand | 0.1790 per kWh estimated |
| 2nd block energy rate | 0.0910 per kWh for remainder | - |

| | Area Lighting (per month) | Street Lighting (per month) | |
|------------|---------------------------|-----------------------------|--|
| 54 LED | 14.31 | 14.31 | |
| 72 LED | 14.31 | 14.31 | |
| 80 LED | 14.31 | 14.31 | |
| 100 LED | 16.64 | 16.64 | |
| 70 hps | 16.44 | 16.44 | |
| 100 hps | 20.88 | 20.88 | |
| 150 hps | 29.85 | 29.85 | |
| 250 hps | 40.59 | 40.59 | |
| 400 hps | 47.47 | 47.47 | |
| 125 mv | 16.28 | 16.28 | |
| 250 mv | 28.79 | 28.79 | |
| 400 halide | 50.20 | - | |



2021-2022 Budget

Summerside Electric Utility Rates (Effective April 1, 2021) - Residential (Urban and Seasonal)

| All rates are plus HST | Summer Rate (June 1 to September 30) | Winter Rate (October 1 to May 31) |
|--|--|---|
| Hot Water Tank Storage Only | (11111111111111111111111111111111111111 | () |
| Service charge | \$24.57 (\$26.92 for seasonal) per month | \$24.57 (\$26.92 for seasonal) per month |
| Block A energy rate | 0.0800 per kWh for first 200 to 600 kWh* | 0.0800 per kWh for first 200 to 600 kWh* |
| Block B energy rate | 0.1492 per kWh for next 2000 kWh | 0.1492 per kWh for next 2000 kWh |
| Block C energy rate | 0.1188 per kWh for balance of kWh | 0.1188 per kWh for balance of kWh |
| Energy Thermal Storage Only | | |
| Service charge | \$24.57 (\$26.92 for seasonal) per month | \$24.57 (\$26.92 for seasonal) per month |
| Block A energy rate | 0.1492 per kWh for next 2000 kWh | 0.0800 per kWh for first 1000 to 22000 kWh* |
| Block B energy rate | 0.1188 per kWh for balance of kWh | 0.1492 per kWh for next 2000 kWh |
| Block C energy rate | - | 0.1188 per kWh for balance of kWh |
| Hot Water Tank and Energy Thermal Storage Only | | |
| Service charge | \$24.57 (\$26.92 for seasonal) per month | \$24.57 (\$26.92 for seasonal) per month |
| Block A energy rate | 0.0800 per kWh for first 200 to 600 kWh* | 0.0800 per kWh for first 1200 to 22600 kWh* |
| Block B energy rate | 0.1492 per kWh for next 2000 kWh | 0.1492 per kWh for next 2000 kWh |
| Block C energy rate | 0.1188 per kWh for balance of kWh | 0.1188 per kWh for balance of kWh |

^{*} Block A kWh is determined by the type and size of the Energy Thermal Storage Unit in service.



2021-2022 Budget

Water and Sewer Rates (Effective April 1, 2021)

| | | 2021 | | | 2020 | |
|-------------------------------|----------|----------|----------|----------|----------|----------|
| Classification | Water | Sewer | Combined | Water | Sewer | Combined |
| | | | | | | |
| Flat Rate - Residential | \$ 20.01 | \$ 43.68 | \$ 63.69 | \$ 18.97 | \$ 42.82 | \$ 61.79 |
| Commercial Base Rates: | | | | | | |
| 15 mm | 15.12 | 35.15 | 50.27 | 14.33 | 34.46 | 48.79 |
| | | | | | | |
| 19 mm | 16.32 | 38.42 | 54.74 | 15.47 | 37.66 | 53.14 |
| 25 mm | 19.74 | 48.27 | 68.01 | 18.72 | 47.32 | 66.03 |
| 40 mm | 24.36 | 61.32 | 85.68 | 23.09 | 60.12 | 83.20 |
| 50 mm | 36.99 | 97.33 | 134.32 | 35.06 | 95.43 | 130.48 |
| 75 mm | 130.07 | 362.62 | 492.69 | 123.29 | 355.51 | 478.80 |
| 100 mm | 164.57 | 460.86 | 625.43 | 156.00 | 451.82 | 607.82 |
| 150 mm | 245.01 | 690.09 | 935.10 | 232.24 | 676.56 | 908.80 |
| 200 mm | 336.95 | 952.07 | 1,289.02 | 319.38 | 933.40 | 1,252.78 |
| 250 mm | 463.33 | 1,312.32 | 1,775.65 | 439.18 | 1,286.59 | 1,725.77 |
| Commercial Consumption Rates: | | | | | | |
| Per 1000 Gallons* | \$ 1.660 | \$ 2.640 | \$ 4.300 | \$ 1.576 | \$ 2.584 | \$ 4.160 |
| | | | | | | |

^{*}Rates for consumption exceeding 1.5 million gallons per month are 70% of the above rates.



2021-2022 Budget Summary

| | <u>-</u> | | 2021-2022 Budget | | 2020-2021 Projection | 2020-2021 Budget |
|--|--------------|---------------|---------------------|---------------|-------------------------|--------------------------|
| General Fund | Page | Expenses | Revenue | Net | Net | Net |
| General Revenue Transfer from Reserve | 24 | \$ - | \$ 22,489,013 | \$ 22,489,013 | \$ 23,893,539 | \$ 21,384,269 480.000 |
| | - | - | 22,489,013 | 22,489,013 | 23,893,539 | 21,864,269 |
| Expenses | | | | | | |
| General Government | 25-26 | 691,080 | _ | 691,080 | 675,840 | 669,618 |
| Administration | 27 | 159,803 | _ | 159,803 | 177,584 | 171,369 |
| Financial Services | 28 | 4,551,808 | _ | 4,551,808 | 4,762,703 | 4,390,158 |
| Information Technology | 29 | 153,626 | _ | 153,626 | 135,540 | 134,389 |
| Summerside Raceway | 30 | 340,000 | 340,000 | - | - | - |
| Human Resources | 31 | 272,412 | - | 272,412 | 244,986 | 260,768 |
| Fire Services | 32 | 816,894 | 2,400 | 814,494 | 763,306 | 805,856 |
| Police Services | 33 | 4,827,261 | 195,000 | 4,632,261 | 4,088,002 | 4,423,733 |
| Economic Development | 34 | 650,966 | 39,495 | 611,471 | 604,758 | 629,624 |
| Central Suites | 35 | 11,809 | 11,809 | - | - | - |
| Culture Summerside | 36 | 572,340 | 92,950 | 479,390 | 499,379 | 495,343 |
| Community Services | 37-47 | 5,235,846 | 1,819,682 | 3,416,164 | 3,336,890 | 3,026,920 |
| Technical Services | 48 | 472,377 | 1,010,002 | 472,377 | 426,023 | 450,813 |
| Public Works | 49 | 2,746,016 | 20,000 | 2,726,016 | 2,200,185 | 2,439,891 |
| Capital Projects | 50 | 3,499,981 | 20,000 | 3,499,981 | 5,974,526 | 3,962,068 |
| | _ | | | | | |
| | = | 25,002,219 | 2,521,336 | 22,480,883 | 23,889,721 | 21,860,550 |
| Total | = | \$ 25,002,219 | \$ 25,010,349 | i | | |
| General Fund Surplus | | | | \$ 8,130 | \$ 3,818 | \$ 3,719 |
| Utilities | Page | Revenue | Expenses | Net | Net | Net |
| | <u>~</u> | | • | | | |
| Electric Utility | 51-54 | | \$ 23,601,907 | \$ 6,116 | \$ 7,461 | \$ 5,621 |
| ETS (Heat for Less Program) | 55 | 162,500 | 162,500 | - | - | - |
| Water Utility | 56-57 | 2,335,219 | 2,335,219 | - | - | - |
| Sewer Utility | 58-59 | 4,031,656 | 4,031,656 | | | |
| Total Utilities Surplus | | \$ 30,137,398 | \$ 30,131,282 | \$ 6,116 | \$ 7,461 | \$ 5,621 |



2021-2022 Budget General Revenue

| | | 21-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|----------------------------------|---------|-------------------|-------------------------|---------------------|
| Taxation | \$ 8,9 | 05,685 \$ | 9,003,183 | \$ 8,609,121 |
| Province of PEI - Credits/Grants | 8,6 | 21,224 | 7,914,008 | 8,114,202 |
| Wind Energy Sales | 3,0 | 39,538 | 3,344,665 | 2,895,859 |
| Gas Tax | 1,4 | 33,775 | 1,356,490 | 1,356,490 |
| Government Transfers | | - | 1,790,363 | - |
| Wind Energy Royalties | | 56,991 | 62,713 | 54,297 |
| Other | | | | |
| Administration of Justice | 1 | 70,000 | 100,979 | 120,000 |
| Licenses and Permits | | 75,000 | 121,373 | 50,000 |
| Miscellaneous Revenue | | 34,500 | 54,199 | 32,000 |
| Rentals | 1 | 22,300 | 115,566 | 122,300 |
| Service Building | | 30,000 | 30,000 | 30,000 |
| Total General Revenue | \$ 22,4 | 89,013 \$ | 23,893,539 | \$ 21,384,269 |



2021-2022 Budget General Government

| | 2021-2 Bud | ~ | 2020-2021 Projection | 2020-2021 Budget |
|---|---------------|-------|-------------------------|---------------------|
| Government Transfer Revenue - Age Friendly Initiative | \$ - | . \$ | 19,960 | \$ |
| Mayor and Council Honorarium | 281,7 | 731 | 280,482 | 280,958 |
| Conferences and Memberships | 104,1 | 101 | 92,569 | 124,101 |
| Administrative | 97,3 | 370 | 52,509 | 44,370 |
| Election | 25,0 | 000 | 25,000 | 25,000 |
| Grants and Donations (see next page for details) | 445,3 | 350 | 486,745 | 445,350 |
| Canada Games Sponsorship | 186,2 | 250 | 186,250 | 186,250 |
| Other Expenses | 10,0 | 000 | 18,218 | 10,000 |
| Minor Capital | 2,0 | 000 | 438 | |
| Subtotal General Government | 1,151,8 | 302 | 1,142,211 | 1,116,029 |
| Less: Allocated to Other Funds | | | | |
| Electric Utility | (368,5 | 578) | (357,129) | (357,129) |
| Water Utility | (46,0 | 072) | (44,641) | (44,641) |
| Sewer Utility | (46,0 |)72) | (44,641) | (44,641) |
| | (460,7 | 722) | (446,411) | (446,411) |
| Total General Government | 691,0 | 080 | 695,800 | 669,618 |
| Excess of Expenses over Revenue | \$ 691,0 | 80 \$ | 675,840 | \$ 669,618 |



2021-2022 Budget General Government - Grant and Donations

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--|---------------------|-----------------------------|-------------------------|
| Grants and Donations | | | |
| Institutional Organizations: | | | |
| Boys and Girls Club | \$ 24,120 | \$ 25,000 | \$ 25,000 |
| College of Piping | 86,820 | 90,200 | 90,000 |
| Downtown Development (BIA) | 75,000 | 84,100 | 80,000 |
| Generation XX | 24,120 | 25,000 | 25,000 |
| Harbourfront Theatre | 86,820 | 90,000 | 90,000 |
| Inspire Learning Centre (2020-2021 = Year 4 of 10) | 30,000 | 30,000 | 30,000 |
| Prince County Hospital Foundation | - | - | - |
| St. Eleanor's Lions Club | 18,850 | 17,756 | 12,850 |
| | 345,730 | 362,056 | 352,850 |
| Council Initiatives: | | | |
| Age Friendly Initiative | - | 18,364 | - |
| Heather Moyse Scholarship/Co-op Award | 1,200 | 1,200 | 1,200 |
| Holland College Scholarship | 3,000 | 3,000 | 3,000 |
| Seniors Initiatives | 7,000 | 3,000 | 18,000 |
| | 11,200 | 25,564 | 22,200 |
| Community Groups: | | | |
| Bedeque Bay Environmental Association | - | 4,500 | 4,500 |
| East Prince Committee on Family Violence | 2,000 | - | - |
| East Prince Women's Information Centre | 2,500 | 2,500 | 2,500 |
| Eptek Centre | 1,625 | - | - |
| Figure Skating | 4,500 | 4,500 | 4,500 |
| Summerside Raceway | 2,500 | 2,500 | 2,500 |
| Minor Hockey | 20,000 | 20,000 | 20,000 |
| Parkview Seniors | 3,500 | 4,872 | 3,500 |
| PEI Sports Hall of Fame | 1,000 | 1,000 | 1,000 |
| Silver Fox Curling and Yacht Club | 5,000 | 5,000 | 5,000 |
| Slemon Park Plex | 20,000 | 25,000 | |
| Special Olympics | 5,000 | 5,000 | 5,000 |
| Summerside & Area Historical Society | 1,000 | 1,000 | 1,000 |
| Summerside Ringette Association | 2,300 | 2,300 | 2,300 |
| Swimming | 4,500 | 4,500 | 4,500 |
| Other Grants and Donations | 10,000 | 15,436 | 10,000 |
| Miscellaneous Grants and Donations | 2,000 | 850 | 3,000 |
| Grants and Donations - Outbound Sport Events | 995 | 167 | 1,000 |
| | 88,420 | 99,125 | 70,300 |
| Total Grants and Donations | \$ 445,350 | \$ 486,745 | \$ 445,350 |



2021-2022 Budget Administration

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--------------------------------|---------------------|-------------------------|---------------------|
| Salaries and Benefits | \$ 226,160 | \$ 264,896 | \$ 220,717 |
| Conferences and Memberships | 10,000 | 2,873 | 10,000 |
| Administrative | 5,180 | 4,849 | 4,900 |
| Corporate Communications | 25,000 | 15,790 | 50,000 |
| Minor Capital | - | 3,423 | - |
| Subtotal Administration | 266,340 | 291,831 | 285,617 |
| Less: Allocated to Other Funds | | | |
| Electric Utility | (85,229) | (91,398) | (91,398) |
| Water Utility | (10,654) | (11,425) | (11,425) |
| Sewer Utility | (10,654) | (11,425) | (11,425) |
| | (106,537) | (114,247) | (114,248) |
| Net Administration Expenses | \$ 159,803 | \$ 177,584 | \$ 171,369 |



2021-2022 Budget Financial Services

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------------|---------------------|-------------------------|---------------------|
| Salaries and Benefits | \$ 556,052 | \$ 532,982 | \$ 540,401 |
| Conferences, Memberships and Training | 16,600 | 19,048 | 19,600 |
| Retirement Benefits | 98,987 | 106,439 | 98,987 |
| Workers' Compensation | 92,120 | 101,653 | 92,120 |
| Administrative | 46,436 | 43,257 | 46,436 |
| Professional Fees | 223,600 | 363,809 | 192,584 |
| Building Operation and Maintenance | 228,728 | 221,138 | 228,728 |
| Summerside Housing Authority | 10,000 | 22,314 | 10,000 |
| Emergency Preparedness | 5,250 | 4,288 | 5,250 |
| Post Tropical Storm Dorian Costs | - | 86,983 | - |
| COVID-19 Pandemic Costs | - | 244,857 | - |
| Debt Payment - Principal | 3,385,490 | 3,051,117 | 3,051,117 |
| Debt Payment - Interest | 1,135,516 | 1,176,050 | 1,176,050 |
| Debt Repayment - Wind Turbines | 603,341 | 603,341 | 603,341 |
| Water/Fire Protection | 483,000 | 483,000 | 483,000 |
| Interest and Bank Charges | 275,000 | 206,498 | 330,000 |
| Minor Capital | 24,000 | 20,473 | 37,087 |
| Total Expenses | 7,184,119 | 7,287,246 | 6,914,701 |
| Less: Allocated to Other Funds | | | |
| Electric Utility | (2,105,849) | (2,019,635) | (2,019,635) |
| Water Utility | (263,231) | (252,454) | (252,454) |
| Sewer Utility | (263,231) | (252,454) | (252,454) |
| • | (2,632,311) | (2,524,543) | (2,524,543) |
| Net Financial Services Expenses | \$ 4,551,808 | \$ 4,762,703 | \$ 4,390,158 |



2021-2022 Budget Information Technology

| | 2021-2022 Budget | | | 2020-2021 Projection | 2020-2021 Budget | |
|-------------------------------------|---------------------|-----------|----|-------------------------|---------------------|----------|
| Revenue | \$ | | \$ | 18,640 | \$ | 12,000 |
| Expenses | | | | | | |
| Bandwidth Costs | | 7,696 | | 7,687 | | 7,696 |
| Equipment and System Maintenance | | 153,571 | | 143,590 | | 143,326 |
| Building Operation and Maintenance | | 37,150 | | 43,184 | | 37,830 |
| Debt Payment - Principal | | 12,186 | | 18,770 | | 18,770 |
| Debt Payment - Interest | | 2,442 | | 2,959 | | 2,959 |
| Minor Capital | | 43,000 | | 35,582 | | 33,400 |
| Total Expenses | | 256,045 | | 251,772 | | 243,981 |
| Less: Allocated to Other Funds | | | | | | |
| Electric Utility | | (81,935) | | (78,074) | | (78,074) |
| Water Utility | | (10,242) | | (9,759) | | (9,759) |
| Sewer Utility | | (10,242) | | (9,759) | | (9,759) |
| | | (102,419) | | (97,592) | | (97,592) |
| Net Information Technology Expenses | \$ | 153,626 | \$ | 135,540 | \$ | 134,389 |



2021-2022 Budget Summerside Raceway

| Revenue | 2021-2022 Budget | | 2020-2021 Projection | | 2020-2021 Budge | |
|------------------------------------|-------------------------|----|-------------------------|----|--------------------|--|
| | \$ 340,000 | \$ | 335,000 | \$ | 340,000 | |
| Expenses | | | | | | |
| Building Operation and Maintenance | 13,801 | | 31,004 | | 13,168 | |
| Debt Payment - Principal | 239,000 | | 233,000 | | 233,000 | |
| Debt Payment - Interest | 26,845 | | 33,735 | | 33,735 | |
| Fiscal and Other | 60,354 | | 37,261 | | 60,097 | |
| Total Expenses | 340,000 | | 335,000 | | 340,000 | |
| Excess of Revenue over Expenses | \$ - | \$ | - | \$ | _ | |



2021-2022 Budget Human Resources

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------------|---------------------|-------------------------|---------------------|
| Salaries and Benefits | 385,320 | 367,620 | 360,414 |
| Conferences, Memberships and Training | 23,200 | 15,007 | 23,200 |
| Initiatives and Contracted Services | 34,000 | 22,259 | 36,500 |
| Administrative | 11,500 | 12,204 | 11,500 |
| Minor Capital | - | 1,742 | 3,000 |
| Total Expenses | 454,020 | 418,832 | 434,614 |
| Less: Allocated to Other Funds | | | |
| Electric Utility | (145,286) | (139,076) | (139,076) |
| Water Utility | (18,161) | (17,385) | (17,385) |
| Sewer Utility | (18,161) | (17,385) | (17,385) |
| | (181,608) | (173,846) | (173,846) |
| Net Human Resources Expenses | \$ 272,412 | 244,986 | \$ 260,768 |



2021-2022 Budget Fire Services

| | 2021-2022 Budget | | | 2020-2021 Projection | 2020-2021 Budget | |
|---------------------------------------|---------------------|---------|----|-------------------------|---------------------|---------|
| Revenue | \$ | 2,400 | \$ | 6,345 | \$ | 2,400 |
| Salaries and Benefits | | 539,148 | | 505,956 | | 524,154 |
| Conferences, Memberships and Training | | 52,830 | | 25,649 | | 41,570 |
| Vehicle Repair and Maintenance | | 28,000 | | 41,778 | | 28,000 |
| Equipment and Supplies | | 63,104 | | 67,739 | | 81,604 |
| Administrative | | 32,740 | | 25,380 | | 29,400 |
| Building Operation and Maintenance | | 91,308 | | 79,872 | | 86,528 |
| Minor Capital | | 9,764 | | 23,277 | | 17,000 |
| Total Expenses | | 816,894 | | 769,651 | | 808,256 |
| Excess of Expenses over Revenue | \$ | 814,494 | \$ | 763,306 | \$ | 805,856 |



2021-2022 Budget Police Services

| | 2021-2022 Budge | | 2020-2021 Budget |
|------------------------------------|--------------------|--------------|---------------------|
| Revenue | \$ 195,000 | \$ 268,067 | \$ 58,250 |
| Salaries | 3,466,020 | 3,122,210 | 3,219,961 |
| Benefits | 609,525 | 531,344 | 574,601 |
| Overtime | 176,214 | 161,745 | 139,674 |
| Retirement Benefits | 7,680 | 11,483 | 7,680 |
| Conferences and Training | 54,000 | 56,000 | 56,000 |
| Vehicle Repair and Maintenance | 82,500 | 91,416 | 80,000 |
| Administrative | 40,900 | 54,257 | 45,400 |
| Building Operation and Maintenance | 148,735 | 137,481 | 132,584 |
| Equipment and Supplies | 138,900 | 101,412 | 128,900 |
| Professional Fees | 47,000 | 31,960 | 45,597 |
| Minor Capital | 55,786 | 56,761 | 51,586 |
| Total Expenses | 4,827,261 | 4,356,069 | 4,481,983 |
| Excess of Expenses over Revenue | \$ 4,632,261 | \$ 4,088,002 | \$ 4,423,733 |



2021-2022 Budget Economic Development

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--|-------------------------|-------------------------|---------------------|
| Venture Centre Building Rental Revenue | \$ 39,495 | \$ 36,238 | \$ 38,720 |
| Expenses | | | |
| Salaries and Benefits | 209,096 | 200,773 | 191,559 |
| Administrative | 13,000 | 8,588 | 15,500 |
| Conferences and Meetings | 6,000 | 1,073 | 9,000 |
| Program Development | 375,000 | 387,500 | 405,000 |
| Venture Centre Operations | 23,095 | 17,469 | 22,510 |
| Transit | 23,760 | 23,760 | 23,760 |
| Lease Payment (Forward Summerside) | - | - | - |
| Property Taxes - Eco Business Park | 1,015 | 1,833 | 1,015 |
| Total Expenses | 650,966 | 640,996 | 668,344 |
| Excess of Expenses over Revenues | \$ 611,471 | \$ 604,758 | \$ 629,624 |



2021-2022 Budget Central Suites

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|-------------------------|-------------------------|---------------------|
| Revenue | \$ 11,809 | \$ 138,591 | \$ 141,712 |
| Expenses | | | |
| Building Operation and Maintenance | 10,792 | 107,315 | 115,790 |
| Fiscal and Other | 1,017 | 31,276 | 25,922 |
| Total Expenses | 11,809 | 138,591 | 141,712 |
| Excess of Revenue over Expenses | \$ - | \$ - | \$ - |



2021-2022 Budget Culture Summerside

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------------|-------------------------|-------------------------|---------------------|
| Revenue | \$ 92,950 | \$ 99,127 | \$ 58,934 |
| Expenses | | | |
| Salaries and Benefits | 338,510 | 363,030 | 332,731 |
| MacNaught Archives Centre | 10,536 | 9,426 | 8,713 |
| Wyatt House Museum | 19,176 | 16,924 | 16,017 |
| Lefurgey Cultural Centre | 17,418 | 13,736 | 14,730 |
| Culture Summerside Properties General | 115,336 | 146,592 | 114,311 |
| Bishop's Foundry Building Operation | 7,072 | 1,552 | 7,215 |
| Armouries Building Operation | 19,292 | 9,557 | 18,258 |
| Summerside Lobster Carnival | 30,000 | 20,687 | 20,000 |
| Minor Capital | 15,000 | 17,002 | 22,302 |
| Total Expenses | 572,340 | 598,506 | 554,277 |
| Excess of Expenses over Revenue | \$ 479,390 | \$ 499,379 | \$ 495,343 |



2021-2022 Budget Summary - Community Services

| | | 2 | 2021-2022 Budge | et | 2020-2021 Projection | 2020-2021 Budget |
|-------------------------------|------|--------------|-----------------|--------------|-------------------------|---------------------|
| | Page | Expenses | Revenue | Net | Net | Net |
| Administration | 38 | \$ 811,888 | \$ 79,500 | \$ 732,388 | \$ 680,649 | \$ 640,780 |
| Eastlink Arena and Ice Pad | 39 | 1,417,718 | 338,879 | 1,078,839 | 921,576 | 854,053 |
| Events and Corporate Services | 40 | 435,305 | 370,500 | 64,805 | 75,780 | 2,322 |
| Bowling Lanes | 41 | 87,408 | 115,855 | (28,447) | 9,333 | (31,110) |
| Aquatics Centre | 42 | 1,047,729 | 448,908 | 598,821 | 682,582 | 545,619 |
| Fitness Centre | 43 | 85,158 | 119,500 | (34,342) | (17,640) | (64,317) |
| Total Credit Union Place | | 3,885,206 | 1,473,142 | 2,412,063 | 2,352,280 | 1,947,347 |
| Parks and Greenspaces | 44 | 755,824 | 33,500 | 722,324 | 662,569 | 697,250 |
| Community Centres | 45 | 53,226 | 12,000 | 41,226 | 53,501 | 41,226 |
| Programs and Community Events | 46 | 260,495 | 19,944 | 240,551 | 268,540 | 341,097 |
| Multipurpose Sports Dome | 47 | 281,096 | 281,096 | - | - | - |
| Total Other | | 1,350,641 | 346,540 | 1,004,101 | 984,610 | 1,079,573 |
| Total | | \$ 5,235,846 | \$ 1,819,682 | \$ 3,416,164 | \$ 3,336,890 | \$ 3,026,920 |



2021-2022 Budget Community Services - Administration

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------------|-------------------------|-----------------------------|---------------------|
| Revenue | \$ 79,500 | \$ 15,697 | \$ 104,500 |
| Expenses | | | |
| Salaries and Benefits | 385,458 | 356,431 | 358,052 |
| Conferences, Memberships and Training | 29,000 | 17,888 | 29,000 |
| Administrative | 377,930 | 309,648 | 345,228 |
| Digital Signage | 6,000 | 3,880 | 6,000 |
| Minor Capital | 13,500 | 8,499 | 7,000 |
| Total Expenses | 811,888 | 696,346 | 745,280 |
| Excess of Expenses over Revenue | \$ 732,388 | \$ 680,649 | \$ 640,780 |



2021-2022 Budget Community Services - Eastlink Arena and Ice Pad

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|-------------------------|-----------------------------|-------------------------|
| Revenue | | | |
| Ice Time | \$ 328,879 | \$ 150,806 | \$ 319,300 |
| Public Skates | 10,000 | 6,985 | 5,000 |
| COVID-19 Bi-Lateral Funding | - | 40,000 | - |
| Total Revenue | 338,879 | 197,791 | 324,300 |
| Expenses | | | |
| Salaries and Benefits | 575,886 | 454,017 | 444,793 |
| Vehicle Maintenance | 17,000 | 11,358 | 17,000 |
| Equipment and Supplies | 1,500 | 600 | 1,500 |
| Administrative | 5,000 | 5,000 | 5,000 |
| Building Operation and Maintenance | 785,333 | 603,025 | 664,560 |
| Minor Capital | 32,999 | 45,367 | 45,500 |
| Total Expenses | 1,417,718 | 1,119,367 | 1,178,353 |
| Excess of Expenses over Revenue | \$ 1,078,839 | \$ 921,576 | \$ 854,053 |



2021-2022 Budget Community Services - Events and Corporate Services

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|-------------------------|-----------------------------|-------------------------|
| Revenue | \$ 370,500 | \$ 166,704 | \$ 485,000 |
| Expenses | | | |
| Salaries and Benefits | 234,705 | 192,616 | 225,322 |
| Sport Event Tourism Strategy | 70,000 | 4,617 | 80,000 |
| Event Expenses | 81,000 | 7,612 | 118,000 |
| Equipment and Supplies | 6,000 | 3,052 | 10,000 |
| Building Operation and Maintenance | 41,600 | 34,587 | 52,000 |
| Minor Capital | 2,000 | - | 2,000 |
| Total Expenses | 435,305 | 242,484 | 487,322 |
| Excess of Expenses over Revenue | \$ 64,805 | \$ 75,780 | \$ 2,322 |



2021-2022 Budget Community Services - Bowling Lanes

| | 2021-2022 Budget | | 2020-2021 Projection | | 2020-2021 Budget |
|---------------------------------|---------------------|---------|-------------------------|----|---------------------|
| Revenue | \$ | 115,855 | \$ 52,900 | \$ | 115,500 |
| Expenses | | | | | |
| Salaries and Benefits | | 48,558 | 34,632 | | 48,240 |
| Equipment and Supplies | | 23,150 | 10,633 | | 19,950 |
| Administrative | | 11,200 | 11,968 | | 11,200 |
| Minor Capital | | 4,500 | 5,000 | | 5,000 |
| Total Expenses | | 87,408 | 62,233 | | 84,390 |
| Excess of Revenue over Expenses | \$ | 28,447 | \$ (9,333) | \$ | 31,110 |



2021-2022 Budget Community Services - Aquatics Centre

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|-------------------------|-------------------------|---------------------|
| Revenue | \$ 448,908 | \$ 125,370 | \$ 520,210 |
| Expenses | | | |
| Salaries and Benefits | 588,529 | 466,119 | 604,829 |
| Equipment and Supplies | 53,500 | 28,808 | 66,000 |
| Administrative | 8,000 | 569 | 500 |
| Building Operation and Maintenance | 391,700 | 305,456 | 387,500 |
| Minor Capital | 6,000 | 7,000 | 7,000 |
| Total Expenses | 1,047,729 | 807,952 | 1,065,829 |
| Excess of Expenses over Revenue | \$ 598,821 | \$ 682,582 | \$ 545,619 |



2021-2022 Budget Community Services - Fitness Centre

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------|-------------------------|-----------------------------|---------------------|
| Revenue | \$ 119,500 | \$ 74,228 | \$ 138,500 |
| Salaries and Benefits | 71,558 | 45,597 | 60,583 |
| Equipment and Supplies | 10,600 | 7,991 | 10,600 |
| Minor Capital | 3,000 | 3,000 | 3,000 |
| Total Expenses | 85,158 | 56,588 | 74,183 |
| Excess of Revenue over Expenses | \$ 34,342 | \$ 17,640 | \$ 64,317 |



2021-2022 Budget Community Services - Parks and Green Spaces

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------|-------------------------|-----------------------------|-------------------------|
| Revenue | \$ 33,500 | \$ 33,950 | \$ 34,000 |
| Expenses | | | |
| Salaries and Benefits | 434,324 | 418,077 | 430,750 |
| Equipment and Supplies | 268,500 | 248,758 | 269,500 |
| Minor Capital | 53,000 | 29,684 | 31,000 |
| Total Expenses | 755,824 | 696,519 | 731,250 |
| Excess of Expenses over Revenue | \$ 722,324 | \$ 662,569 | \$ 697,250 |



2021-2022 Budget Community Services - Community Centres

| | | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|----------|---------------------|-------------------------|---------------------|
| Revenue | <u> </u> | 12,000 | \$ 4,928 | \$ 12,000 |
| Expenses | | | | |
| Building Operation and Maintenance | | 53,226 | 56,927 | 53,226 |
| Minor Capital | | - | 1,502 | - |
| Total Community Centres | | 53,226 | 58,429 | 53,226 |
| Excess of Expenses over Revenue | \$ | 41,226 | \$ 53,501 | \$ 41,226 |



2021-2022 Budget Community Services - Programs and Community Events

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------|-------------------------|-----------------------------|---------------------|
| Revenue | \$ 19,944 | \$ 9,275 | \$ 165,492 |
| Expenses | | | |
| Salaries and Benefits | 179,695 | 254,970 | 255,097 |
| Canada Day | 30,000 | 7,782 | 30,000 |
| Community Events | 5,800 | 9,275 | 178,492 |
| March Break Programming | 12,000 | 4,872 | 10,000 |
| Nature Fest | 8,000 | 217 | 8,000 |
| New Year's Eve Celebration | 25,000 | 699 | 25,000 |
| Total Expenses | 260,495 | 277,815 | 506,589 |
| Excess of Expenses over Revenue | \$ 240,551 | \$ 268,540 | \$ 341,097 |



2021-2022 Budget Community Services - Multipurpose Sports Dome

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------|-------------------------|-------------------------|---------------------|
| Revenue | \$ 281,096 | \$ | \$ - |
| Expenses | | | |
| Salaries and Benefits | 74,679 | | |
| Maintenance and Utilities | 186,417 | | |
| Marketing | 5,000 | | |
| Programming | 15,000 | | |
| Total Expenses | 281,096 | - | - |
| Excess of Expenses over Revenue | \$ _ | \$ _ | \$ _ |



2021-2022 Budget Technical Services

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------------|-------------------------|-------------------------|---------------------|
| Revenue | \$ | \$ 47,485 | \$ |
| Salaries and Benefits | 860,809 | 844,844 | 821,587 |
| Conferences, Memberships and Training | 17,200 | 6,233 | 17,200 |
| Administrative | 24,500 | 32,197 | 23,100 |
| Local Transportation | 16,968 | 16,604 | 16,968 |
| IT Fees and Support | 9,276 | 9,276 | 9,276 |
| Minor Capital | 16,000 | 15,172 | 13,500 |
| Total Technical Services Expenses | 944,753 | 924,326 | 901,631 |
| Less: Allocated to Other Departments | | | |
| Electric Utility | (236,187) | (225,409) | (225,409) |
| Water Utility | (141,713) | (135,245) | (135,245) |
| Sewer Utility | (94,476) | (90,164) | (90,164) |
| | (472,376) | (450,818) | (450,818) |
| Net Technical Services Expenses | \$ 472,377 | \$ 473,508 | \$ 450,813 |
| Excess of Expenses over Revenue | \$ 472,377 | \$ 426,023 | \$ 450,813 |



2021-2022 Budget Public Works

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|------------------------------------|---------------------|-------------------------|---------------------|
| Revenue | \$ 20,000 | \$ 170,592 | \$ 30,000 |
| Expenses | | | |
| Salaries and Benefits | 241,497 | 207,137 | 237,164 |
| Administrative | 10,619 | 8,214 | 9,450 |
| Total Administrative | 252,116 | 215,351 | 246,614 |
| Snow Removal | | | |
| Salaries | 78,974 | 41,637 | 77,425 |
| Overtime | 150,824 | 97,147 | 123,824 |
| Equipment | 159,962 | 61,318 | 156,825 |
| Salting | 333,263 | 314,742 | 287,513 |
| Winter Maintenance Contract | 239,474 | 218,181 | 234,779 |
| | 962,497 | 733,025 | 880,365 |
| Street Maintenance | | | |
| Salaries | 216,707 | 267,371 | 212,458 |
| Overtime | 16,417 | 11,310 | 12,217 |
| New Culverts | 10,000 | 38,687 | 10,050 |
| Replace Culverts | 50,000 | 47,696 | 50,000 |
| Ditch Cleaning - Summer | 6,500 | - | 12,906 |
| Ditch Cleaning - Winter | 7,803 | 4,566 | 7,650 |
| Patching and Supplies | 450,939 | 414,744 | 369,058 |
| Street Lighting | 310,426 | 260,213 | 260,221 |
| Traffic Lights | 159,970 | 146,025 | 147,029 |
| | 1,228,762 | 1,190,612 | 1,081,591 |
| Building Operation and Maintenance | 89,596 | 85,800 | 84,097 |
| Equipment Maintenance | 213,045 | 145,989 | 177,225 |
| Total Expenses | 2,746,016 | 2,370,777 | 2,469,891 |
| Excess of Expenses over Revenue | \$ 2,726,016 | \$ 2,200,185 | \$ 2,439,891 |



2021-2022 Budget Capital

Funded By:

| General Fund | Curren Yea Operations | r | Long Term Debt | | Transfer from Reserve | I | nfrastructure Program | 2021-20 Bud | | 2020-2021 (Projection) | | 2020-2021 Budget |
|---|-----------------------------|----|----------------------|----|-----------------------------|----|--------------------------|----------------|----|---------------------------|------|---------------------|
| Financial Services | \$ 65,000 | \$ | _ | \$ | _ | \$ | _ | \$ 65,0 | 00 | \$ - | \$ | 10,000 |
| Information Technology | 20,000 | | _ | · | _ | , | _ | 20,0 | | 14,102 | · | 15,000 |
| Human Resources | 50,000 | | _ | | - | | | 50,0 | 00 | , - | | - |
| Fire Services | 87,070 | | 200,000 | | - | | _ | 287,0 | 70 | 785,938 | | 845,936 |
| Police Services | 116,000 | | _ | | - | | _ | 116,0 | 00 | 78,530 | | 63,800 |
| Economic Development | 250,000 | | 6,066,000 | | 670,000 | | 3,230,000 | 10,216,0 | 00 | 3,313,115 | | 10,328,300 |
| Culture Summerside | 15,640 | | - | | - | | - | 15,6 | 10 | 299,114 | | - |
| Community Services | 825,210 | | 1,600,000 | | 217,290 | | 4,216,830 | 6,859,3 | 30 | 3,174,615 | | 1,046,000 |
| Technical Services | 1,832,395 | | 1,846,534 | | 1,356,490 | | 1,362,292 | 6,397,7 | 11 | 2,623,622 | | 4,051,179 |
| Public Works | 238,666 | | - | | - | | - | 238,6 | 66 | 271,656 | | 263,467 |
| Total General Fund Capital Expenditures | 3,499,981 | | 9,712,534 | | 2,243,780 | | 8,809,122 | 24,265,4 | 17 | 10,560,693 | | 16,623,682 |
| Utilities | | | | | | | | | | | | |
| Electric Utility | - | | 9,752,590 | | - | | 22,039,384 | 31,791,9 | 74 | 2,548,845 | | 1,920,000 |
| Water Utility | - | | 2,403,362 | | - | | 612,749 | 3,016,1 | 11 | 1,978,403 | | 2,122,467 |
| Sewer Utility | - | | 1,939,693 | | - | | 553,814 | 2,493,5 |)7 | 1,550,274 | | 1,918,467 |
| Total Utility Capital Expenditures | - | | 14,095,645 | | - | | 23,205,947 | 37,301,5 | 92 | 6,077,522 | | 5,960,934 |
| Total Capital Expenditures | \$ 3,499,981 | \$ | 23,808,179 | \$ | 2,243,780 | \$ | 32,015,069 | \$ 61,567,0 | 9 | \$ 16,638,215 | \$: | 22,584,616 |



| | 2021-2022 Budge | | |
|-----------------------|--------------------|--------------|--------------|
| Revenue | | | |
| Residential | \$ 10,018,989 | \$ 9,534,711 | \$ 9,381,603 |
| Commercial | 10,990,832 | 10,474,251 | 11,144,813 |
| Industrial | 1,596,554 | 1,534,434 | 1,620,317 |
| Street Lights | 398,892 | 322,190 | 320,562 |
| Outside Area Lights | 94,152 | 59,610 | 61,432 |
| Unmetered | 68,753 | 43,950 | 44,859 |
| | 23,168,172 | 21,969,146 | 22,573,586 |
| Pole Rentals | 97,602 | 117,005 | 120,280 |
| Penalties | 18,592 | 19,587 | 47,223 |
| Transfer from Reserve | 215,000 | - | 375,000 |
| Miscellaneous | 108,657 | 176,040 | 56,265 |
| | 439,851 | 312,632 | 598,768 |
| Total Revenue | 23,608,023 | 22,281,778 | 23,172,354 |
| Total Expenses | 23,601,907 | 22,274,317 | 23,166,733 |
| Surplus | \$ 6,116 | \$ 7,461 | \$ 5,621 |



| Power Purchased | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---|-------------------------|-------------------------|-------------------------|
| | 0.004.440 | 7 000 007 | 0.000.570 |
| Electric Power Purchased | 8,824,412 | 7,838,897 | 8,866,572 |
| Summerside Wind Energy Purchases | 3,039,538 | 3,392,955 | 2,895,859 |
| NB Transmission and Losses PE Transmission and Losses | 700,809 | 709,801 | 680,400 |
| | 603,225 | 644,790 | 897,524 |
| Wind Farm Operations | 1,194,158 14,362,142 | 1,129,349 13,715,792 | 1,207,322 14,547,677 |
| Generation Operations | | | |
| Labour | 380,824 | 318,678 | 383,722 |
| Major Equipment Repair | 29,347 | 30,864 | 28,772 |
| Equipment Maintenance | 42,009 | 22,015 | 41,185 |
| Fuel | 78,030 | 76,500 | 76,500 |
| Building Operation and Maintenance | 39,480 | 32,694 | 38,706 |
| Water Treatment | 2,601 | 2,400 | 2,550 |
| Lubricants | 11,965 | 18,137 | 11,730 |
| Office | 3,570 | 1,122 | 3,500 |
| | 587,826 | 502,410 | 586,665 |
| Distribution Operations | | | |
| Salaries | 270,006 | 270,316 | 254,908 |
| Equipment | 11,530 | 9,512 | 7,780 |
| Heat | 15,086 | 5,321 | 14,790 |
| Building Maintenance | 1,805 | 1,044 | 1,770 |
| | 298,427 | 286,193 | 279,248 |
| Substation | | | |
| Labour | 21,252 | 22,304 | 18,385 |
| Materials | 70,487 | 34,286 | 69,105 |
| | 91,739 | 56,590 | 87,490 |
| Underground Conduit and Cables | | | |
| Labour | 21,561 | 13,978 | 16,236 |
| Materials | 21,588 | 14,819 | 21,165 |
| | 43,149 | 28,797 | 37,401 |



| | 2021-2022 | 2020-2021 | 2020-2021 |
|---------------------|-----------|------------|-----------|
| | Budget | Projection | Budget |
| Overhead Conductors | | | |
| Labour | 113,459 | 119,047 | 91,332 |
| Materials | 48,550 | 67,185 | 52,500 |
| | 162,009 | 186,232 | 143,832 |
| Poles & Fixtures | | | |
| Labour | 74,728 | 51,918 | 64,111 |
| Materials | 70,591 | 55,126 | 72,638 |
| | 145,319 | 107,044 | 136,749 |
| Transformers | | | |
| Labour | 74,813 | 66,992 | 63,944 |
| Materials | 39,203 | 36,401 | 40,787 |
| | 114,016 | 103,393 | 104,731 |
| Services | · · | | |
| Labour | 105,654 | 113,394 | 78,680 |
| Materials | 113,903 | 82,648 | 62,650 |
| | 219,557 | 196,042 | 141,330 |
| Street Lighting | | | |
| Labour | 50,991 | 30,002 | 49,491 |
| Materials | 10,345_ | 20,722 | 17,005 |
| | 61,336 | 50,724 | 66,496 |
| Meters | | | |
| Labour | 109,664 | 79,916 | 107,857 |
| Materials | 14,429 | 18,928 | 23,460 |
| Meter Testing | 13,005 | 5,455 | 12,750 |
| | 137,098 | 104,299 | 144,067 |
| Solar Panels | | | |
| Labour | 3,889 | 2,184 | 6,509 |
| Materials | 4,396 | 3,676 | 4,174 |
| | 8,285 | 5,860 | 10,683 |
| Customer Service | | | |
| Labour | 141,228 | 162,444 | 126,827 |
| Materials | 10,552 | 6,313 | 4,590 |
| | 151,780 | 168,757 | 131,417 |



| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---|---------------------|-------------------------|---------------------|
| Administration | | | |
| Salaries and Benefits | 904,845 | 801,388 | 828,278 |
| Personal Protective Equipment | 43,707 | 32,535 | 17,850 |
| Workers' Compensation | 30,900 | 28,512 | 30,900 |
| Travel and Training | 47,500 | 24,843 | 30,000 |
| Equipment and Supplies | 81,191 | 105,818 | 79,050 |
| Administrative | 115,549 | 112,936 | 114,739 |
| Building Operation and Maintenance | 209,906 | 198,461 | 175,848 |
| | 1,433,598 | 1,304,493 | 1,276,665 |
| Other | | | |
| Professional Fees | 152,338 | 132,379 | 149,400 |
| Bad Debts | 25,500 | 14,915 | 25,500 |
| Deposit Interest | 4,590 | 7,779 | 4,590 |
| Regulatory Expenses | 20,000 | 28,425 | 20,000 |
| Miscellaneous | 30,000 | 30,000 | 30,000 |
| Taxes | 306,000 | 261,524 | 306,000 |
| | 538,428 | 475,022 | 535,490 |
| Financial | | | |
| Debt Payment - Principal | 1,644,319 | 1,513,007 | 1,513,007 |
| Debt Payment - Interest | 381,856 | 345,131 | 345,129 |
| | 2,026,175 | 1,858,138 | 1,858,136 |
| Minor Capital | | 5,082 | |
| Interfund Allocations | | | |
| Fee for City Hall and Other Buildings | 67,300 | 67,300 | 67,300 |
| Administration | 85,229 | 91,398 | 91,398 |
| General Government | 368,578 | 357,129 | 357,129 |
| Financial Services | 2,105,849 | 2,019,635 | 2,019,635 |
| Information Technology | 81,935 | 78,074 | 78,074 |
| Human Resources | 145,286 | 139,076 | 139,076 |
| Technical Services | 236,187 | 225,409 | 225,409 |
| Adjustment to Electro Thermal Storage Program | 130,659 | 141,427 | 100,635 |
| - | 3,221,023 | 3,119,449 | 3,078,656 |
| Total Expenses | \$ 23,601,907 | \$ 22,274,317 | \$ 23,166,733 |



2021-2022 Budget Electro Thermal Storage Program

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Revenue | \$ 162,500 | \$ 126,830 | \$ 170,500 |
| Expenses | | | |
| Cost of Goods Sold | 130,525 | 110,340 | 110,755 |
| Salaries and Benefits | 108,555 | 107,940 | 106,300 |
| Administrative | 16,281 | 12,179 | 16,281 |
| Debt Payment - Principal | 34,801 | 33,659 | 33,659 |
| Debt Payment - Interest | 2,997 | 4,140 | 4,140 |
| Minor Capital | - | - | - |
| Transfer from Electric Utility | (130,659) | (141,428) | (100,635) |
| Total Expenses | 162,500 | 126,830 | 170,500 |
| Surplus | \$ - | \$ - | \$ - |



2021-2022 Budget Water Utility

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--|-------------------------|-------------------------|---------------------|
| Unmetered Sales | \$ 1,428,389 | \$ 1,345,857 | \$ 1,328,734 |
| Metered Sales | 397,379 | 320,185 | 369,655 |
| Public Fire Protection | 483,000 | 483,000 | 483,000 |
| Penalties | 2,436 | 1,875 | 2,433 |
| Miscellaneous | 11,730 | 21,389 | 11,500 |
| Transfer from Reserve | 12,285 | - | 12,285 |
| Total Revenue | 2,335,219 | 2,172,306 | 2,207,607 |
| Distribution Expenses | | | |
| Maintenance of Reservoir | 146,628 | 144,805 | 153,791 |
| Water Treatment | 76,865 | 62,368 | 61,388 |
| Maintenance of Mains | 124,173 | 151,828 | 131,095 |
| Maintenance of Services | 137,207 | 96,138 | 130,685 |
| Maintenance of Meters | 12,067 | 11,823 | 12,067 |
| Maintenance of Hydrants | 35,004 | 49,943 | 28,146 |
| Maintenance of Plant | 49,312 | 24,459 | 49,202 |
| Insurance | 55,073 | 50,742 | 45,894 |
| Salaries - Administration | 58,166 | 45,866 | 48,211 |
| Employee Benefits | 45,426 | 45,526 | 44,538 |
| Workers' Compensation | 3,603 | 3,911 | 3,603 |
| Vehicle Maintenance, Net of Recoveries | (38,435) | (40,032) | (38,435) |
| | 705,089 | 647,376 | 670,185 |
| Other Expenses (see next page) | | | |
| Pumping | 195,280 | 158,070 | 177,198 |
| Administration and Other | 59,337 | 54,600 | 58,557 |
| Capital Spending | 6,900 | 5,000 | 5,000 |
| Overhead | 1,063,254 | 912,185 | 913,276 |
| Interfund Allocations | 305,359 | 395,075 | 383,391 |
| Total Expenses | 2,335,219 | 2,172,306 | 2,207,607 |
| Surplus | \$ | \$ | \$ - |



2021-2022 Budget Water Utility

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|---------------------------------|---------------------|-------------------------|---------------------|
| Water Expenses Continued | | | |
| Pumping Expense | | | |
| Electricity | 157,177 | 158,070 | 154,095 |
| Maintenance | 38,103 | - | 23,103 |
| | 195,280 | 158,070 | 177,198 |
| Administration and Other | | | |
| Meter Labor | 16,002 | 14,015 | 15,688 |
| Office Expenses | 15,388 | 15,713 | 15,086 |
| Communication Expenses | 8,360 | 5,211 | 8,196 |
| Taxes | 12,500 | 15,550 | 12,500 |
| Adjusters/Claims | 2,500 | - | 2,500 |
| Conventions and Training | 3,250 | 3,250 | 3,250 |
| Pension Medical Benefits | 1,337 | 861 | 1,337 |
| | 59,337 | 54,600 | 58,557 |
| Minor Capital | 6,900 | 5,000 | 5,000 |
| Overhead | | | |
| Debt Payment - Principal | 733,049 | 616,854 | 616,854 |
| Debt Payment - Interest | 327,604 | 293,821 | 293,821 |
| Reserve for Future Expenditures | - | - | - |
| Bad Debt Expense | 2,601 | 1,510 | 2,601 |
| | 1,063,254 | 912,185 | 913,276 |
| Interfund Allocations | | | |
| Administration | 10,654 | 11,425 | 11,425 |
| General Government | 46,072 | 44,641 | 44,641 |
| Financial Services | 263,231 | 252,454 | 252,454 |
| Information Technology | 10,242 | 9,759 | 9,759 |
| Human Resources | 18,161 | 17,385 | 17,385 |
| Technical Services | 141,713 | 135,245 | 135,245 |
| Transfer to/from Sewer | (184,714) | (75,834) | (87,518) |
| | 305,359 | 395,075 | 383,391 |



2021-2022 Budget Sewer Utility

| | 2021-2022 Budget | 2020-2021 Projection | 2020-2021 Budget |
|--|---------------------|-------------------------|----------------------------|
| Revenue | A 0.000.440 | A 0.045.000 | * 0.050.000 |
| Customer Revenue | \$ 3,823,448 | \$ 3,615,600 | \$ 3,658,802 |
| Penalties and Miscellaneous | 11,433 | 4,532 | 11,398 |
| Revenue from Sludge Treatment Bio-Solids Sales | 187,775 9,000 | 108,528 | 125,668 |
| Total Revenue | 4,031,656 | 3,736,840 | 12,500 3,808,368 |
| Expenses - Sewer | 4,001,000 | 3,730,040 | 3,000,000 |
| Distribution Expenses | | | |
| Salaries - Administration | 42,149 | 29,830 | 33,332 |
| Maintenance of Liftstations | 62,204 | 62,375 | 54,944 |
| Maintenance of Mains | 147,884 | 95,209 | 146,510 |
| Maintenance of Services | 43,761 | 28,537 | 43,746 |
| Maintenance of Plant and Warehouse | 85,922 | 37,933 | 82,680 |
| Property Insurance | 27,954 | 29,371 | 27,954 |
| Employee Benefits | 32,176 | 19,111 | 27,698 |
| Workers' Compensation | 2,450 | 2,607 | 2,402 |
| Machinery Maintenance | 15,300 | 2,717 | 15,300 |
| Vehicle Maintenance, Net of Recoveries | (17,178) | (17,857) | (17,178) |
| | 442,622 | 289,833 | 417,387 |
| Expenses - Wastewater Treatment Plant | | | |
| Operating Expenses | | | |
| Solid Waste Disposal | 16,726 | 18,374 | 16,726 |
| Salaries and Benefits | 583,749 | 583,854 | 583,045 |
| Insurance | 26,136 | 20,363 | 13,279 |
| Transportation | 15,300 | 13,951 | 15,300 |
| Electricity - Lift Stations | 111,350 | 89,614 | 109,166 |
| Electricity - Plant | 318,992 | 306,280 | 310,435 |
| Electricity - Lagoon | 26,398 | 27,243 | 25,880 |
| Water | 7,650 | 1,649 | 7,650 |
| Fuel | 99,323 | 59,281 | 99,323 |
| Chemicals | 355,272 | 286,385 | 343,258 |
| Maintenance - Building | 28,050 | 16,850 | 28,050 |
| Maintenance - Lagoon | 5,610 | 3,988 | 5,610 |
| Plant Machinery | 147,900 | 178,865 | 145,000 |
| Lift Station Maintenance | 20,350 | 19,575 | 17,850 |
| Sludge Collections and Lines | 11,730 | 24,252 | 11,730 |
| Operating Supplies | 35,894 | 31,133 | 35,190 |
| General Expenses | 6,885 | 4,480 | 6,885 |
| Bio-Solids Loading Costs - Equipment | 4,490 | 2,137 | 4,490 |
| | 1,821,805 | 1,688,272 | 1,778,867 |
| | | | |



2021-2022 Budget Sewer Utility

| | 2021-2022 Budget | 2020-2021 Projection | 2020-202 [,] Budge |
|-------------------------------|---------------------|-------------------------|--------------------------------|
| Sewer Expenses Continued | | | Baage |
| Administration and Other | | | |
| Office Expenses | 18,320 | 18,870 | 25,000 |
| Telecommunications | 11,717 | 9,274 | 11,487 |
| Convention | 5,500 | 2,619 | 8,250 |
| Minor Capital | - | 4,400 | - |
| Taxes | 7,750 | 10,367 | 7,750 |
| Pensioner Medical Benefits | 780 | 593 | 780 |
| | 44,067 | 46,123 | 53,267 |
| Financial | | | |
| Debt Payment - Principal | 752,553 | 681,310 | 681,310 |
| Debt Payment - Interest | 343,058 | 364,190 | 364,190 |
| Reserve - Future Expenditures | - | 165,450 | - |
| | 1,095,611 | 1,210,950 | 1,045,500 |
| Interfund Allocations | | | |
| Administration | 10,654 | 11,425 | 11,425 |
| General Government | 46,072 | 44,641 | 44,641 |
| Financial Services | 263,231 | 252,454 | 252,454 |
| Information Technology | 10,242 | 9,759 | 9,759 |
| Human Resources | 18,161 | 17,385 | 17,385 |
| Technical Services | 94,476 | 90,164 | 90,164 |
| Transfer to/from Water | 184,715 | 75,834 | 87,518 |
| | 627,551 | 501,662 | 513,347 |
| Total Expenses | 4,031,656 | 3,736,840 | 3,808,368 |
| Surplus | \$ - \$ | s - s | - |

City of Summerside

2021-2022 Budget Highlights

- A general fund balanced budget for the City of Summerside, for the 26th consecutive year.
- A \$55.1 million budget for 2021-2022: General Government = \$25 million and Utilities = \$30.1 million.
- Electricity rates will increase effective April 1, 2021 to match Maritime Electric's rates.
- Water and Sewer will increase by 3% or \$1.90 per month for residential customers.
- User rates for ice and pool rentals will increase by 3%.
- User fees and lighting charges at City of Summerside outdoor recreation facilities will be eliminated again this year.
- Pre-school skates at Credit Union Place will continue to be offered free of charge.
- No increase in property tax rates.
- \$4.3 million towards infrastructure to the new Eco-Business Park.
- Support for Downtown Summerside of \$75,000 to supplement their Business Improvement Levy.
- We have committed donations of \$445,000 to various community organizations within the City.
- \$1.3 million has been set aside for the redevelopment of land on Granville Street.
- We have allotted \$1.6 million for street, intersection and storm sewer upgrades.
- We have allocated over \$264,000 for new sidewalks and sidewalk reconstruction.
- \$4.0 million towards intersection realignment at Pope Road and Central Street.
- The City will devote \$1.9 million to the Sewer Utility for capital improvements.
- The City has alloted \$2.4 million to the Water Utility for capital improvements.
- The City will devote \$1.7 million to the Electric Utility for capital improvements.
- We will spend \$188,000 on new equipment and infrastructure for our Fire and Police Services.
- \$1.6 million will be the City's share of the Outdoor Multipurpose sports dome.
- No change to Mayor and Council Honorariums for 2021-22.
- In total, we will spend \$3.5 million from general revenues on capital improvements.